

VISION 2035

Sarasota County is a beautiful community that has preserved natural assets.

Sarasota County has world-class amenities and robust, diverse business opportunities.

Sarasota County is a great place to live with easy movement through mobility options and a strong sense of community.

MISSION

The mission of Sarasota County Government is to provide exceptional quality services in collaboration with the cities and to act as a financially responsible steward.

Our high-performing county organization takes great pride in customer-focused services that add value to the community.

GOALS

- Exceptional County Services Aligned with Resources
- High-Performing County Team
- World-Class Quality of Life Amenities
- Great Place to Live
- Robust, Growing Business Opportunities

BOARD POLICY AGENDA 2020

Top Priorities

- Future of County Administration Location
- Medical Examiner / Coroner / Emergency Services Building
- Mote Funding: If, When, How
- Affordable and Workforce Housing
- Solutions to Ensure Wastewater at AWT Standards
- Modern Mobility/Transit

High Priorities

- Bay Park Conservancy
- Sports Tourism Development Strategy: Goals, Best Practices, Report with Options, County Role and Direction
- Progress on Design and/or Funding for "Gap" Roads
- Road Resurfacing: Service Level, Direction and Funding Increase Decision
- Stormwater Policy and Management: Direction, Project Priorities and Funding Mechanism

ADMINISTRATION AGENDA 2020

- Bobby Jones
- Performance Metrics: Enhancements
- Procurement/Contracts Policies, Procedures and Processes: Implementation
- Needs Analysis for Unmet Space Requirements: Report
- Legislative Agenda and Advocacy: Direction and Implementation
- Complete Comprehensive County Facilities Security Assessment Plan
- Complete Comprehensive County Health Insurance Review
- Development of a Management and Operations Plan for Nathan Benderson Park
- World-class Mote Marine Laboratory and Aquarium: Execution of Short Term Lease and Land Use Entitlements
- Adopt Utilities Capacity Fee Methodology
- Utility Rates: Report with Options and Recommendation and Direction
- Wastewater Treatment Plant Project: Public Communications and Transparency Tool
- Transportation Connectivity to Barrier Islands: Siesta Key Report with Options and Direction

SARASOTA COUNTY STRATEGIC PLAN 2020

STRATEGIC PLAN GOALS

EXCEPTIONAL COUNTY SERVICES ALIGNED WITH RESOURCES

OBJECTIVES

1. Invest in the maintenance and upgrade of county infrastructure, facilities and buildings
2. Plan and fund roads
3. Plan and fund water quality
4. Deliver county services in the most cost-effective manner
5. Have adequate funding for the county jail
6. Maintain/enhance community input and feedback on critical issues and services
7. Maintain a high customer satisfaction level with county projects, programs and services
8. Address the need for a community correctional facility

HIGH PERFORMING COUNTY TEAM

OBJECTIVES

1. Upgrade/update county information systems - hardware and software
2. Invest in the development and training of county employees
3. Develop and refine planning process: financial plans, master plans and strategic plans
4. Communicate effectively with the county community in a proactive manner
5. Develop a county organization culture that values creativity, innovation, collaboration and great customer service
6. Refine and use data metrics and performance measurement
7. Hire/retain a top-quality county workforce
8. Increase community understanding and appreciation of Sarasota County responsibilities, governance, finances, projects and services

WORLD-CLASS QUALITY OF LIFE AMENITIES

OBJECTIVES

1. Preserve and enhance our "world-class" beaches
2. Expand sports facilities and tournaments - regional and national
3. Maintain and enhance the beauty of Sarasota County both natural and built
4. Expand "world-class" rowing facilities and use
5. Enhance "world-class" arts and culture, libraries and historic assets
6. Develop effective partnerships to deliver community and intergenerational facilities and programs

GREAT PLACE TO LIVE

OBJECTIVES

1. Improve mobility and reduce traffic congestion
2. Protect and enhance Sarasota County natural resources and environment
3. Have a range of housing options for different generations and lifestyles
4. Expand workforce housing options available for residents
5. Maintain a safe community - reality and perception
6. Support vocational training/workforce development
7. Have well planned communities with a mix of uses
8. Have opportunities to support education and life-long learning

ROBUST, GROWING BUSINESS OPPORTUNITIES

OBJECTIVES

1. Develop career opportunities for current and future residents
2. Have an effective economic development organization that is assisting in the retention/growth of current business and attracts new businesses that add value to the community
3. Expand sports tourism - a destination for world-class competitions
4. Have a community business climate that supports entrepreneurs and innovators
5. Maintain and enhance Major League Baseball spring training
6. Expand number of major headquarters and regional offices
7. Attract more defined "targeted" businesses to Sarasota County

MANAGEMENT IN PROGRESS 2020

CAPITAL PROJECTS

- Project Management Criteria: Creation
- Project Management Information System (PMIS) Transparency: Enhancements
- Project Management Team Roles and Responsibilities: Definition

COMMUNICATIONS

- Call Center Consolidation - 3rd Party Review
- Continuation of Website Management System Implementation: Site Improvement
- Customer Relationship Management System (CRM) - Phase 1: Implementation
- Digital Publications Plans: Development
- eNet: Redesign
- Mystery Shopper Program: Re-boot
- Public Records Training (TRAC) - Phase 2: Development
- Public Records Retention Process Improvement
- Social Media and Media Relations Training Program

EMERGENCY SERVICES

- 800 MHz Public Safety Radio
- 911 Back-up Facility Interlocal Agreement
- 911 Call-Taking Equipment Upgrades
- 911 Call Tracking and Response Time Analytics
- All Hazards Incident Management Team: Development
- CAD Mapping Process
- Catastrophic Disaster Funding Plan
- Community Paramedic Program/Rapid Response Vehicle
- COOP Plan for All County Departments: Completion
- Emergency Management Accreditation Program (EMAP): Self Assessment
- Emergency Services Administrative Space Assessment
- Fire Accreditation - Phase 1
- Fire Assessment Program: Update
- Fire Department Staffing Continued Phase 2
- Fire Marshal Inspection Program
- Fire Marshal Plans Processing
- Fire Wellness Fitness Program-Phase 2: Implementation
- Fire Technology Upgrades
- Florida Firefighter Cancer Presumption Statute
- Hurricane Irma: Closeout After Action
- ISO: Review and Update
- Lifeguard Org Structure and Chief Succession Plan: Development
- Lifeguard Siesta Beach Staffing
- Local Mitigation Strategy
- Marine Rescue Program SOG: Implementation

- Next Generation 911 Upgrade
- Public Safety Communications Leadership: Transition
- Taylor Ranch School Evacuation Center
- Venice EMS Services Transition

ENTERPRISE INFORMATION TECHNOLOGY

- eGenda System Upgrade
- Enterprise Reporting - Phase 2 Implementation for Self Service Data Analysis
- ESRI Community Maps Program: Implementation
- Network Access Control (NAC): Completion
- Transparency Site Replacement to GovMax: Completion
- Upgrade Enterprise Content Management System (ECMS) to Latest Version
- Virtual Desktop Infrastructure (VDI): Implementation

FINANCIAL MANAGEMENT

- DocuSign/Electronic Signature: Update and Implementation
- Enterprise Grants Management Solution: Implementation
- Fixed Assets Management Surplus Project: Review
- Fixed Asset Management Processes and Procedures: Implementation

GENERAL SERVICES

- Fleet Facility: Direction and Funding

GOVERNMENTAL RELATIONS

- Carry Out Ad Valorem Economic Development Tax Exemption
- Economic Development Interlocal Agreement: Review and Modification
- Innovation Station: Agreement Renewal
- Small Business Roundtable
- Targeted Industries Roundtable

HEALTH AND HUMAN SERVICES

- Community Health Assessment: Completion
- Handle with Care Initiative
- Mental Health Special Taxing District: Direction
- Mosquito Management Staffing Increase
- Suncoast Partnership to End Homelessness

HUMAN RESOURCES

- ADA Compliance: Develop Policy for New Documents on County Public Website
- Complete Classification Alignment for Non-Bargaining Positions
- Complete ITN for Onsite Health Clinic
- Complete Launch of the 2020 Internship Program (with EIG)
- HRIS Expansion - Implement Recruiting and Learning modules

- Human Resources Procedures and Guidelines: Update
- Labor Negotiations: Complete CBAs w/Teamsters and ATU
- Medical, Dental and Pharmacy Programs: Complete TPA Vendor Selections
- Security: Implement Enhanced Visitor Management System at 1660 Building

LIBRARIES AND HISTORICAL RESOURCES

- Creation Station SOP: Development
- Historical Resources Center: Space Analysis, Site Identification and Planning
- Library Chapter 66 Ordinance Amendments
- Library Facilities Upgrades/Renovations: North, Jacaranda, North Port, Selby
- Library Foundation Agreement for Mobile Vehicle
- Library Kiosk at Longboat Key
- Library Policies and Procedures: Update
- Library Staff Career Track Analysis and Options
- Library Staff Orientation Program: Revision
- Library Sunday Service: Implementation
- Library Technology Plan: Update
- Library Website: Update/Upgrade
- Patron Point Messaging System: Launch
- Plan and Host ADA Anniversary Workshops
- Planning and Implementation for Smithsonian's Museum on Main Street Traveling Exhibition
- Purchase Additional Materials for Low Literacy Adult and English Language Learner Collections
- Research and Evaluate Obtaining LIDAR for Historical Site Analysis
- Sarasota County Centennial 2021: Planning Phase 2
- Selby Public Library: Parking Needs Analysis

PARKS, RECREATION AND NATURAL RESOURCES

- Career Track Forward Innovation Team: Recommendations to HR
- FRPA Economic Calculator: Develop Guidelines
- Motorized Boat Ramps: Agreement with Fish and Wildlife Conservation Commission for Maintenance and Repairs
- Overall Invasive/Nuisance Animal Species Management Plan: Development
- Parks Rezoning: Analysis and Plan
- PRNR Alternative Facility Access Technology: Recommendations
- PRNR Annual Review: Develop Department-specific Department Summary Report
- PRNR Community Relations Plan: Review and Update

- Sponsorships, Donations and Associated Recognition Programs Development
- Unit Management Plan for Natural Areas Phase 1: Template Update

PLANNING AND DEVELOPMENT SERVICES

- Accessibility to Public Hearing Notice Information
- Affordable Housing Initiatives: Strategies for County-owned Parcels
- Building Permit Fees: Implementation
- Complete Code Update for Inclusionary Zoning
- Code Enforcement Lien Amnesty Program: Commence
- Community Development District: Resolution Update
- County-owned Land Encroachments: Standards and Procedures
- Desoto Acres Neighborhood Plan: Report
- EAR Update: Initiate Letter
- Englewood CRA Plan: Five Year Update
- High Density Residential Comprehensive Plan Policy Review
- Lockwood Ridge Corridor Analysis (Pre-Cap): Report
- Mobility Fee Rates: Update
- Neighborhood Pointers Program: Completion of Initial Outreach
- Permitting Software Replacement Work Assignment No. 2: Board Approval
- Post Disaster Redevelopment Plan: Evaluation Report
- Quad Parcels: Approval of Conservation Easement
- Residential Capacity Analysis: Report
- Unified Development Code: Complete Amendment Cycle No. 2
- Vaping Age Ordinance

PUBLIC UTILITIES

- AMI System
- Area N3: Completion
- Bee Ridge Flow Study Collection System Basin Study I and 2
- Bee Ridge Pilot Testing Project
- CMOM Report Implementation Plan: Completion
- Code Enforcement Utilities: Policy Direction, Code Update, Report and Direction
- ProMapp Implementation

- Sarasota County Sanitary Sewer Overflow: Engineering Assessment
- Single Stream Recycling Carts Program: Implementation
- Single Stream Recycling Contamination Public Education Campaign
- Solid Waste Master Plan: Award Contract
- Utility Billing Adjustment Policy
- Utility Billing Software: Selection and Implementation
- Utility Code Update

PUBLIC WORKS

- 2013 Bicycle and Pedestrian Plan: Complete 2020 Update
- Complete Revisions to Stormwater Interlocal Agreement with City of Sarasota
- Dona Bay Watershed Model
- East County Roads Master Plan: Complete Comprehensive Plan Amendment
- Nutrient Loading through Groundwater Study: Initiate Study
- Parking on Siesta
- Phillippi Creek Basin Model: Complete Model Update
- Public Works Department: APWA Accreditation
- Revised RTMC Agreement: Completion
- Complete the Conversion of Nine Stormwater Models from ICP3 to ICP4
- University Parkway Interlocal Agreement with Manatee County

SARASOTA COUNTY AREA TRANSIT (SCAT)

- Federal Transit Administration Financial Management Oversight: Review
- Flamingo Line: Evaluation
- Transit / Mobility System Design: Implementation
- Transportation Plan for Medically Dependent and Evacuation Shelter: Refinement

UF IFAS EXTENSION

- Agriculture Education Program: Development
- Healthy Child Care Centers: Certification
- Sea Level Rise Assessment: Initial Report

2020 MAJOR PROJECTS

- Sheriff's Support Services Facility: Construction
- South County Courts/R. L. Anderson Building Remodel: Design
- Braves Stadium: Closeout
- Fire Station Construction
- Fire Training Facility Capital Project
- Emergency Services Warehouse Capital Project
- Begin Construction Catteridge Roof and HVAC Project
- Begin Construction on Downtown Cooling Plant Project
- Complete Construction on Fleet Wash Rack Project
- Complete East Jail Door Control Project
- Complete Jail and Silvertooth Fire Alarms Upgrade
- Complete Jail Roofs Project
- Complete Silvertooth Public and Inmate Elevators Renovation

- Complete Silvertooth Waterproofing Project
- Start Construction Administration Building Renovation and Building System Replacement - Phase 1
- Two Fuel Stations Project
- Ed Smith Stadium Improvement Project: Year 1 Improvements
- Ed Smith Stadium Improvement Project: Year 2 Improvements
- Legacy Trail Extension: Completion of Design and Ground Breaking of Segment 1
- Manasota Key Beach Restoration: Capital Improvement Project Completion
- Universal Park Accessibility Improvements: FY19 Projects
- West Dearborn Street Plaza Project
- Atlantic Deep Injection Well: Acidization Completion

- Bee Ridge WRF Upgrade: Preliminary Design
- SCADA System Implementation: Master Plan Validation
- Briarwood Stormwater Treatment Facility: Define Facility Retrofits to Improve Nutrient Reduction
- Casey Key Shoreline Stabilization: Initiate Design
- Hudson Bayou in Stream Restoration at SHS
- Lakewood Ranch Boulevard Improvement
- Manasota Key Road Alignment Study: Completion
- Myrtle Street Railroad Track Replacement: Completion
- River Road Agreements
- Water Goat Implementation
- Siesta Key Beach Bus Shelters Redesign: Review
- Bus Stop Shelters: Expansion

